

# Harvesting Social Knowledge

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# tapping the information economy

people are not just another asset

they are at times irrational, often strategic and different from each other

and they value their privacy

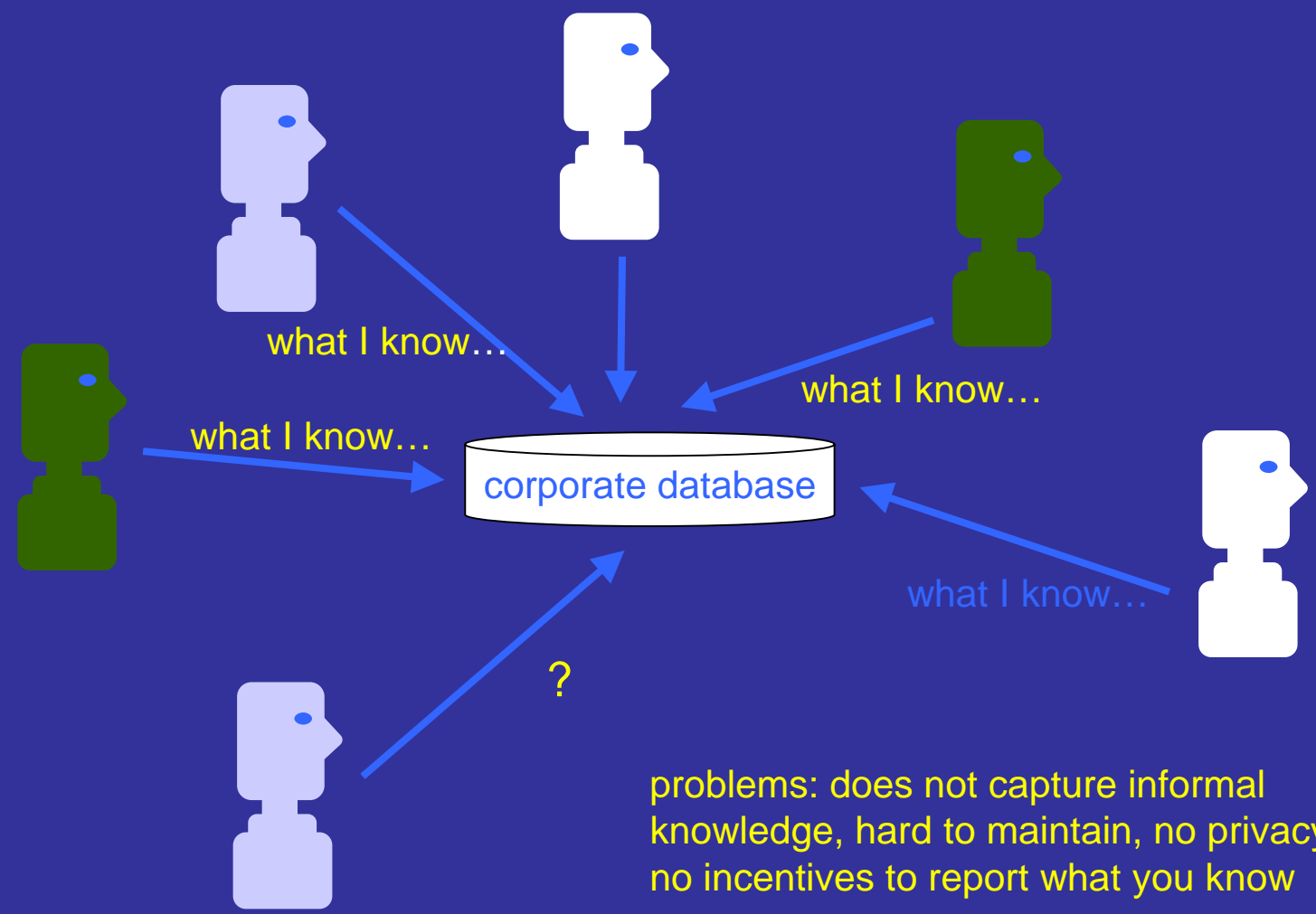
*problems:*

1. to find those we need, and to induce them to reveal information that is truthful.
2. to aggregate it in interesting ways
3. to respect their privacy

# organizational knowledge



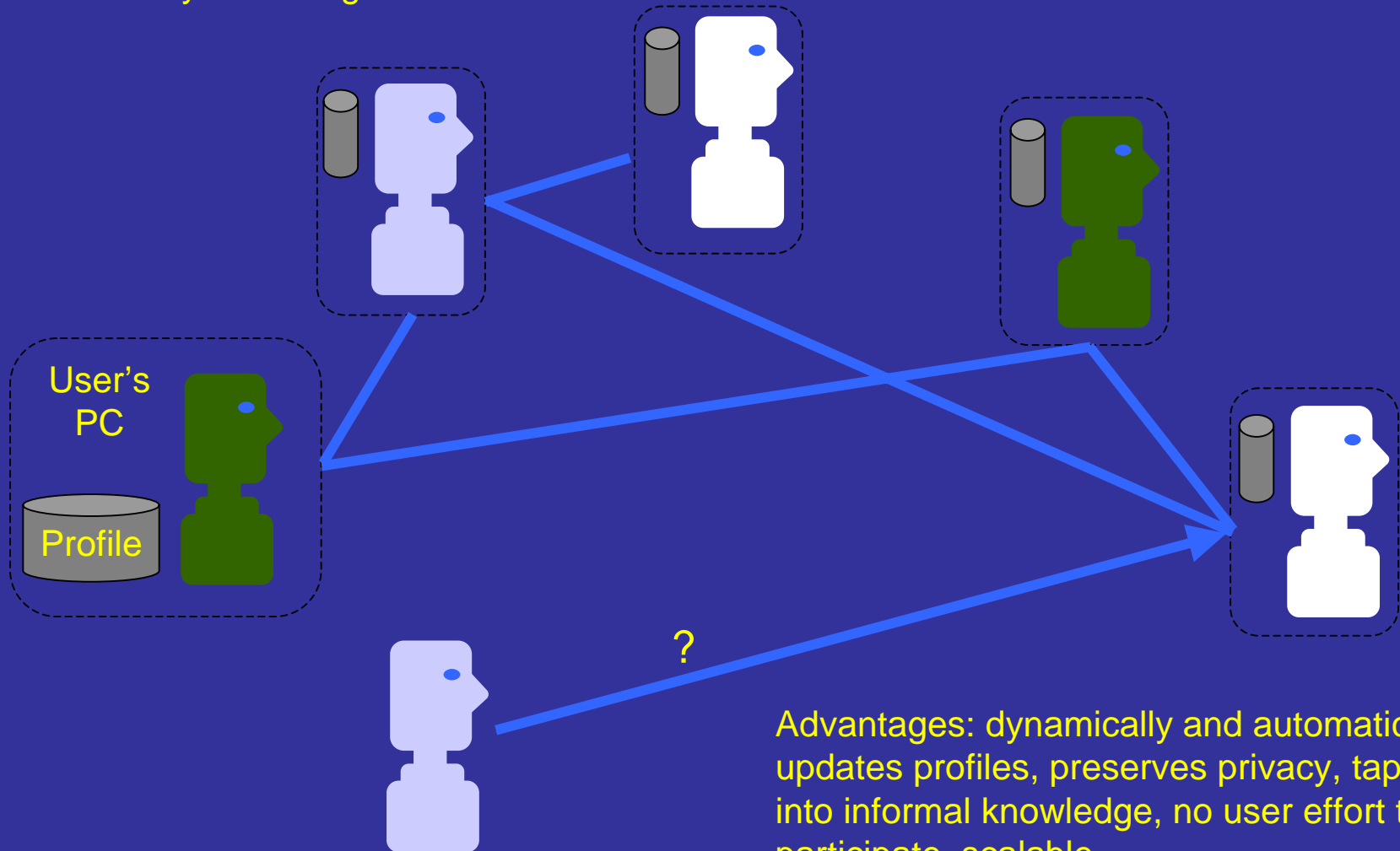
# traditional solution



problems: does not capture informal knowledge, hard to maintain, no privacy, no incentives to report what you know

# a novel way: p2p

shock: social harvesting of community knowledge



Advantages: dynamically and automatically updates profiles, preserves privacy, taps into informal knowledge, no user effort to participate, scalable

# the future

we all care about it.

and invest resources in finding out about it.



*Caravaggio ,The Fortune Teller, 1596-97*

*“it is hard to predict anything, especially the future”*

*Niels Bohr*

# how do organizations predict?

- they ask the experts (and consultants)
- have meetings (lots of them)
- designate someone as forecaster
- take a vote (not very good)

# an alternative

- to tap into organizational knowledge
- distributed among individuals within the organization
- who often don't realize that what they know is valuable
- how do we find them?
- and turn their knowledge into useful predictions?

# markets

- markets aggregate and reveal information (Hayek, Lucas, etc.)
- to predict outcomes, use markets where the asset is information (rather than a physical good)
- examples
  - iowa electronic markets
  - hollywood stock exchange

# markets within organizations

-problematic-

- low participation
- illiquidity
- information traps
- hard to motivate
- easily manipulated

# still...

- some participants in information markets have superior knowledge, or are better processors, of the knowledge harnessed by the market
- also, individuals differ in their risk attitudes
- how do we find those behavioral attitudes?
- and take them into account when aggregating their predictions?

# a new mechanism

(with kay-yut chen and leslie fine)

- it identifies participants that have these talents, and extracts their risk attitudes
- it induces them to be truthful
- while avoiding the pitfalls of small groups
- it aggregates information in nonlinear fashion

*Proceedings of the 3<sup>rd</sup> ACM conference on e-commerce, 58-64 (2001)*

# two stages

stage 1: a market for contingent securities.

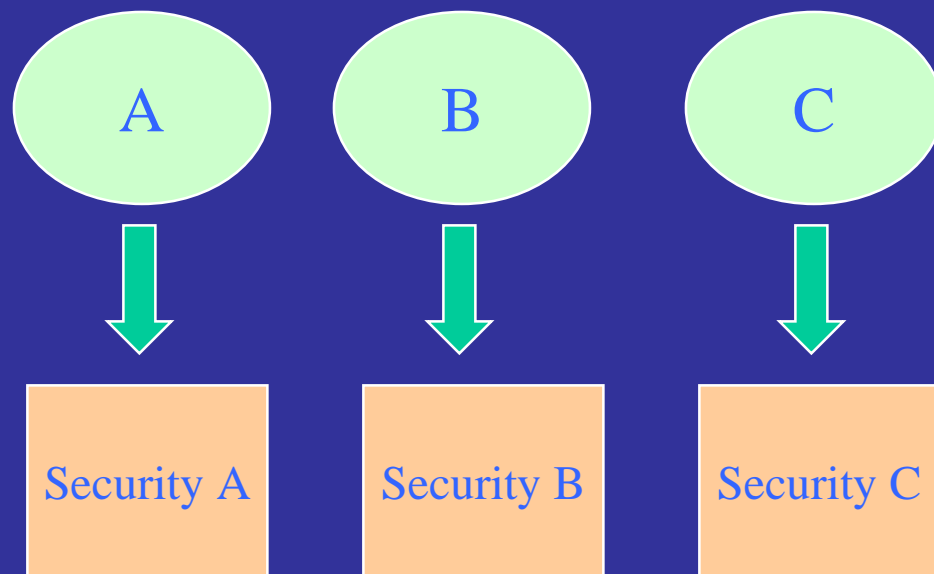
it provides behavioral information, such as risk attitudes –synchronous-

stage 2: participants generate predictions on outcomes, which are then aggregated.

incorporates behavioral information  
-asynchronous-

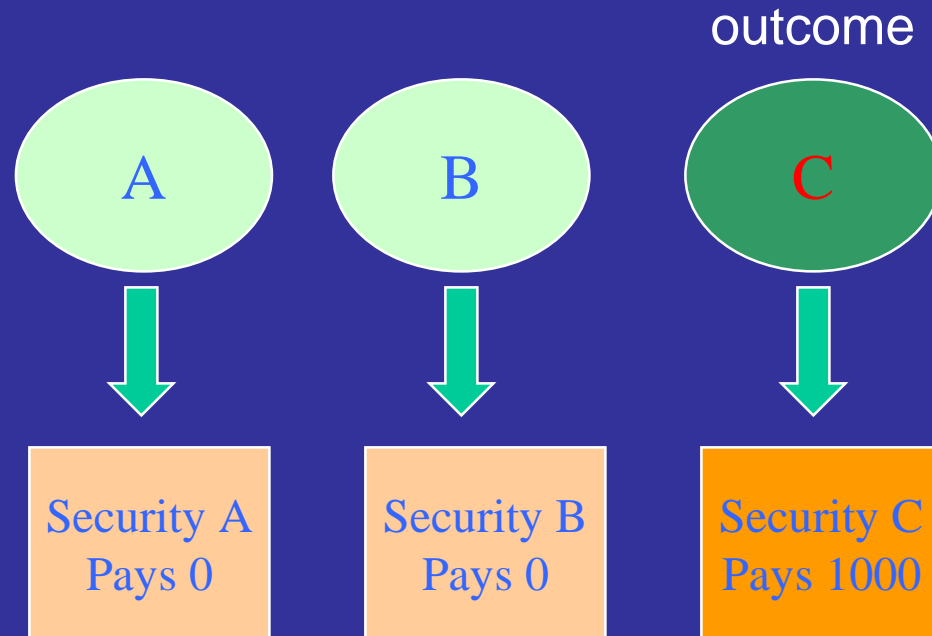
# stage 1: an information market

three possible outcomes

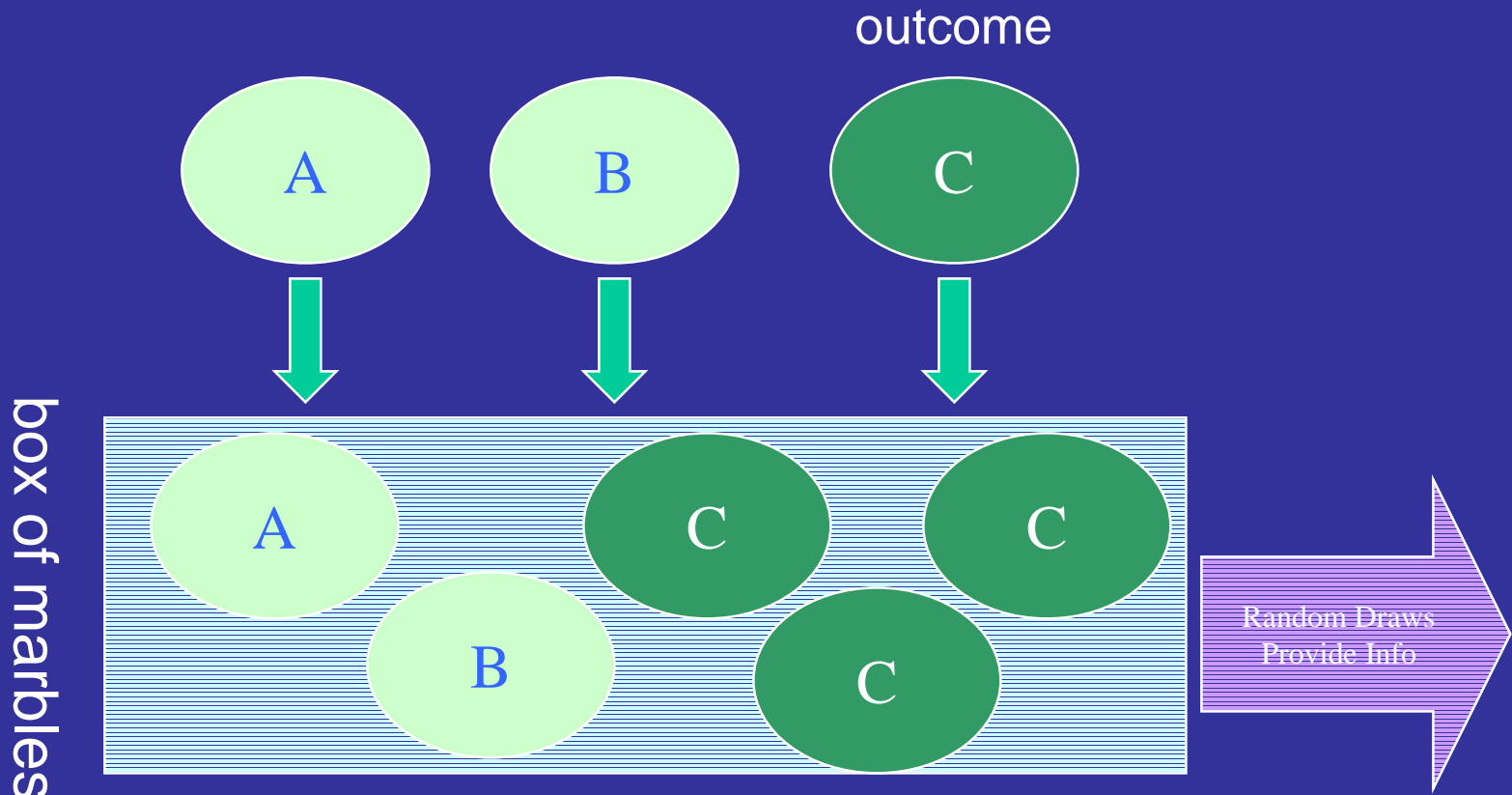


arrow-debreu

# lottery-like securities



# inducing diverse information



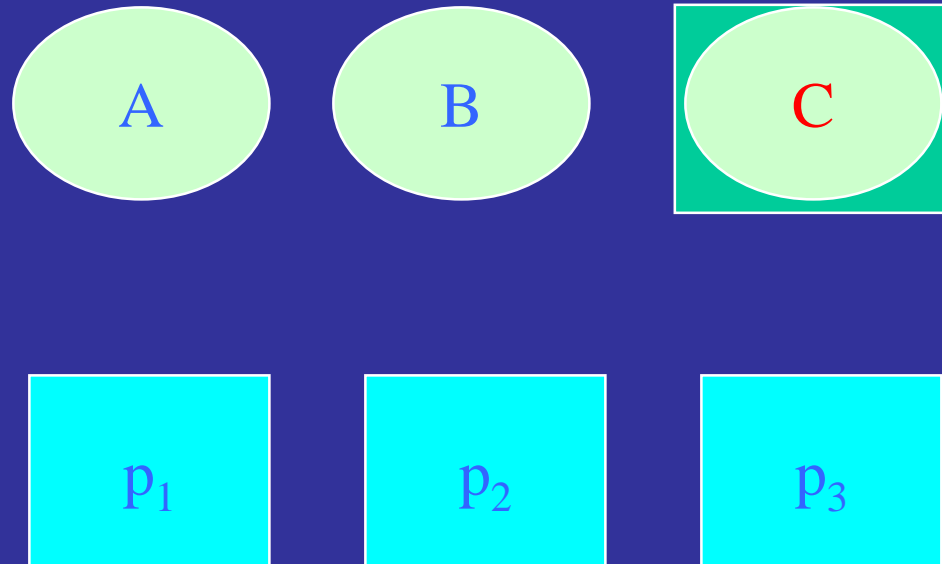
\* in actual experiments, there are TEN states

# stage 2- forecasting

- participants are given 100 tickets
- to be allocated among 10 securities
- this determines probabilities
- true state pays according to the number of tickets allocated to it

# inducing truth revelation

three possible outcomes



with nonlinear payoff

$$\$ = C_1 + C_2 * \log (p_3)$$

# aggregating predictions

the probability of event  $S$  occurring, conditioned on  $I$ , is given by

$$P(s | I) = \frac{p_{s_1}^{\beta_1} p_{s_2}^{\beta_2} \dots p_{s_N}^{\beta_N}}{\sum_{\forall s} p_{s_1}^{\beta_1} p_{s_2}^{\beta_2} \dots p_{s_N}^{\beta_N}}$$

with  $\beta$  an exponent that denotes behavioral attitudes

>1 risk averse

<1 risk seeking

=1 risk neutral

# what determines the exponent?

$$P(s | I) = \frac{p_{s_1}^{\beta_1} p_{s_2}^{\beta_2} \dots p_{s_N}^{\beta_N}}{\sum_{\forall s} p_{s_1}^{\beta_1} p_{s_2}^{\beta_2} \dots p_{s_N}^{\beta_N}}$$

normalization constant

$$\beta_i = r(V_i / \sigma_i) c$$

~sum of prices/winning payoff  
It measures market risk

holding value/risk  
- measures relative risk of individuals

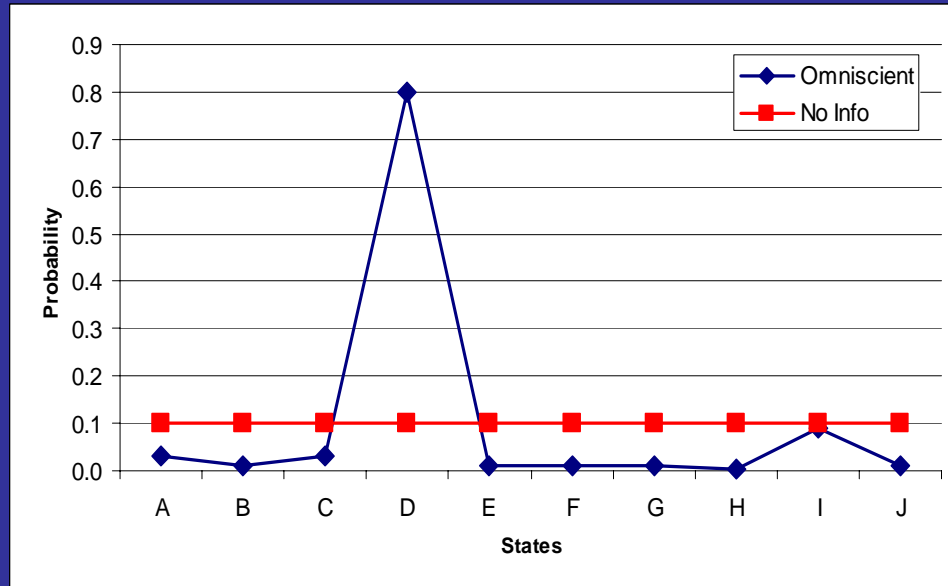
# experiments

- human subjects in the laboratory (HP labs)
- each group receives diverse information
- run the two-stage mechanism
- and measure its performance

# results

## comparison to omniscient probability

Kullback-Leibler = 1.453

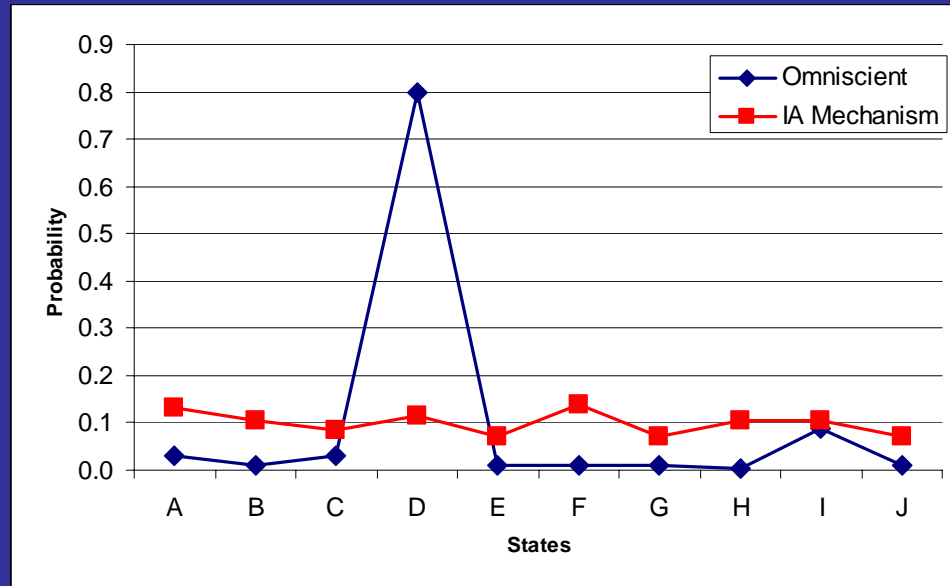


Experiment 4, Period 17  
No Information

# results

## comparison to omniscient probability

Kullback-Leibler = 1.337

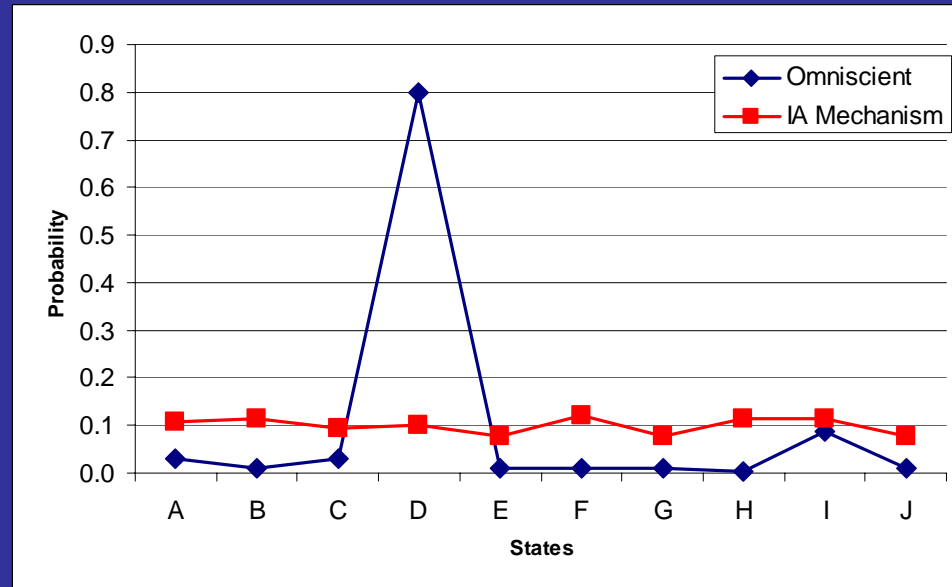


Experiment 4, Period 17  
1 Player

# results

## comparison to omniscient probability

Kullback-Leibler = 1.448

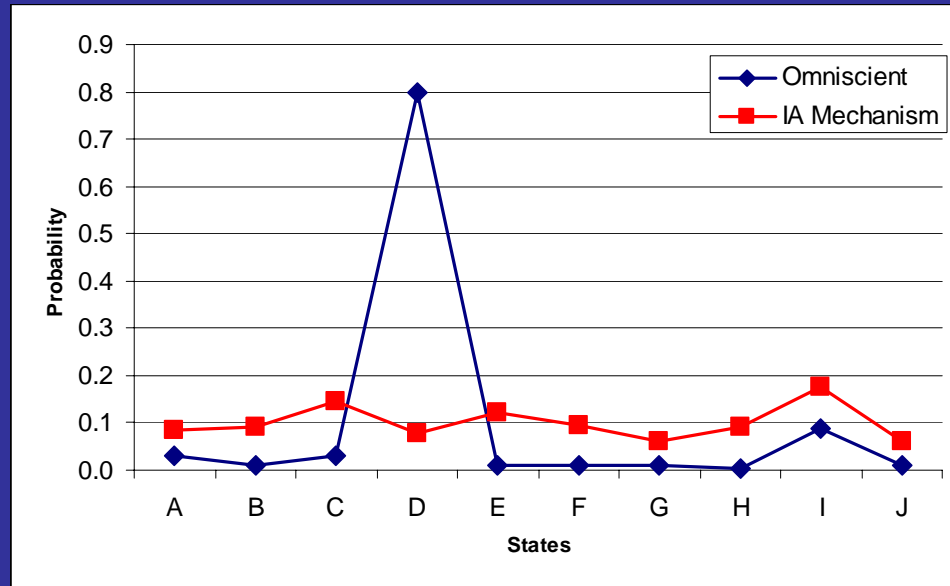


Experiment 4, Period 17  
2 Players Aggregated

# results

## comparison to omniscient probability

Kullback-Leibler = 1.606

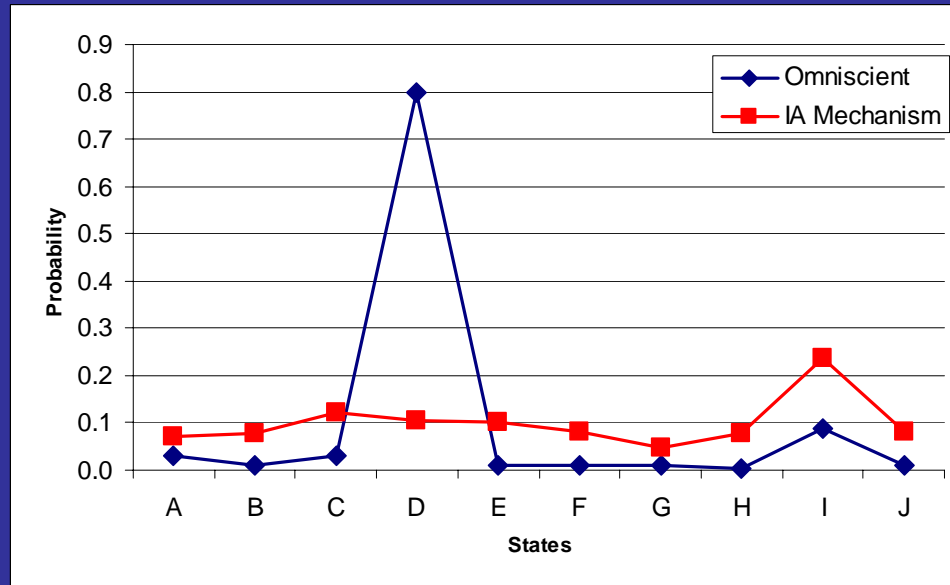


Experiment 4, Period 17  
3 Players Aggregated

# results

## comparison to omniscient probability

Kullback-Leibler = 1.362

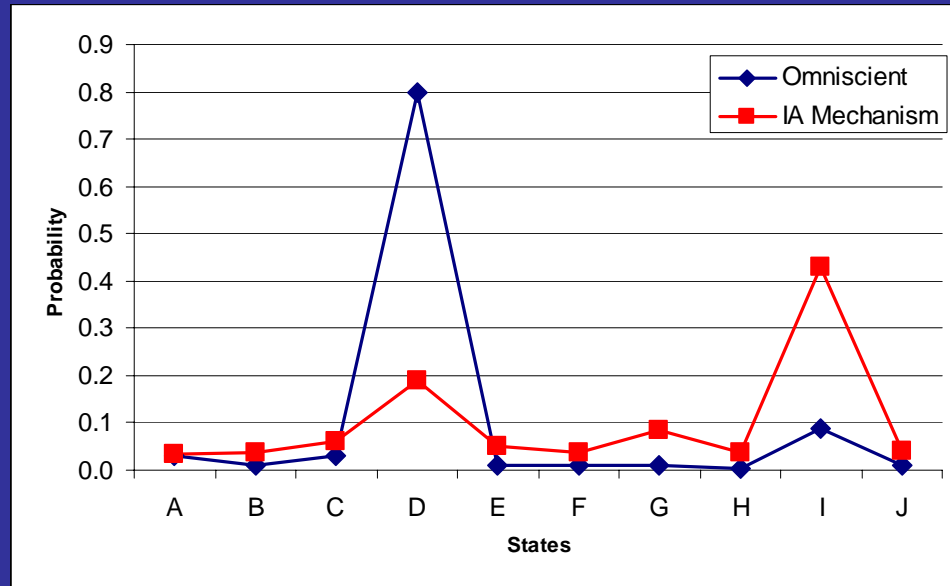


Experiment 4, Period 17  
4 Players Aggregated

# results

## comparison to omniscient probability

Kullback-Leibler = 0.905

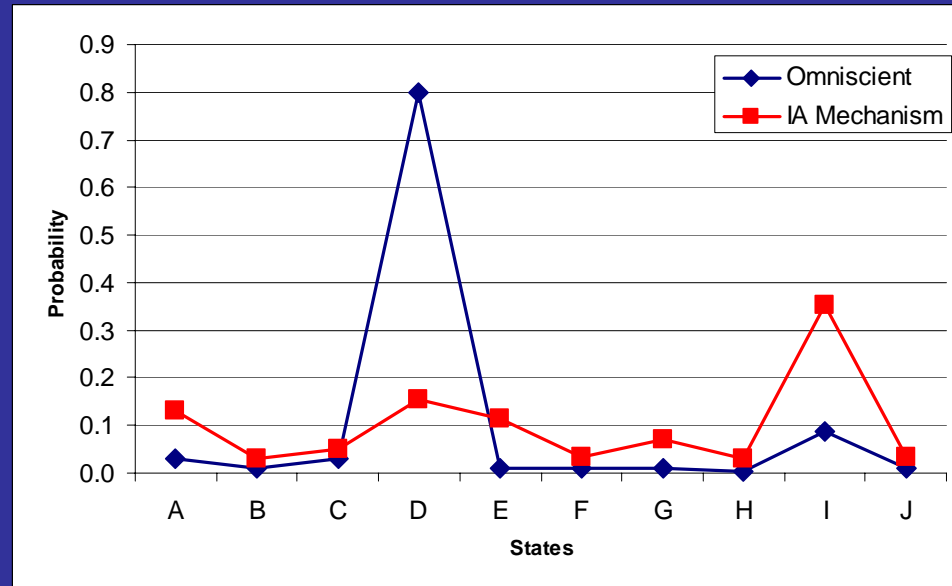


Experiment 4, Period 17  
5 Players Aggregated

# results

## comparison to omniscient probability

Kullback-Leibler = 1.042

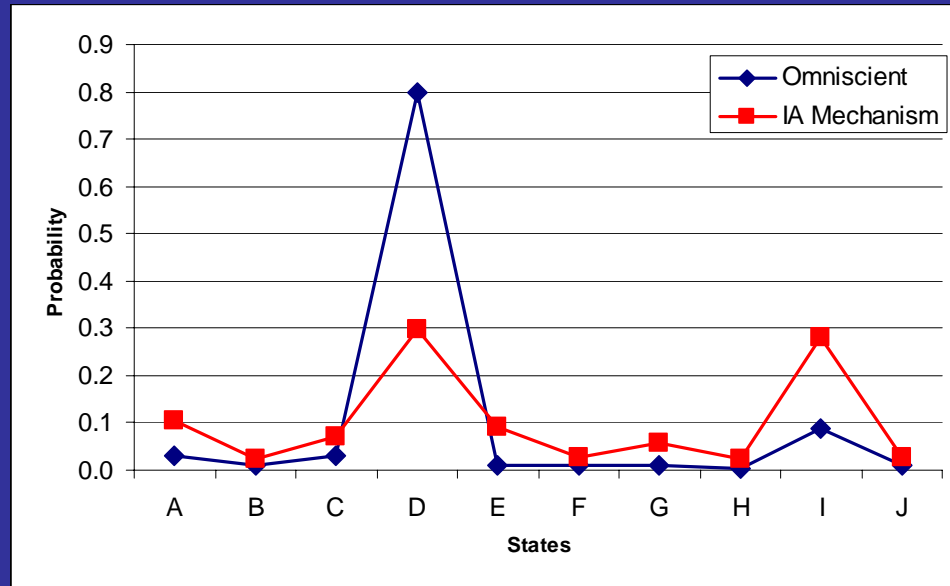


Experiment 4, Period 17  
6 Players Aggregated

# results

## comparison to omniscient probability

Kullback-Leibler = 0.550

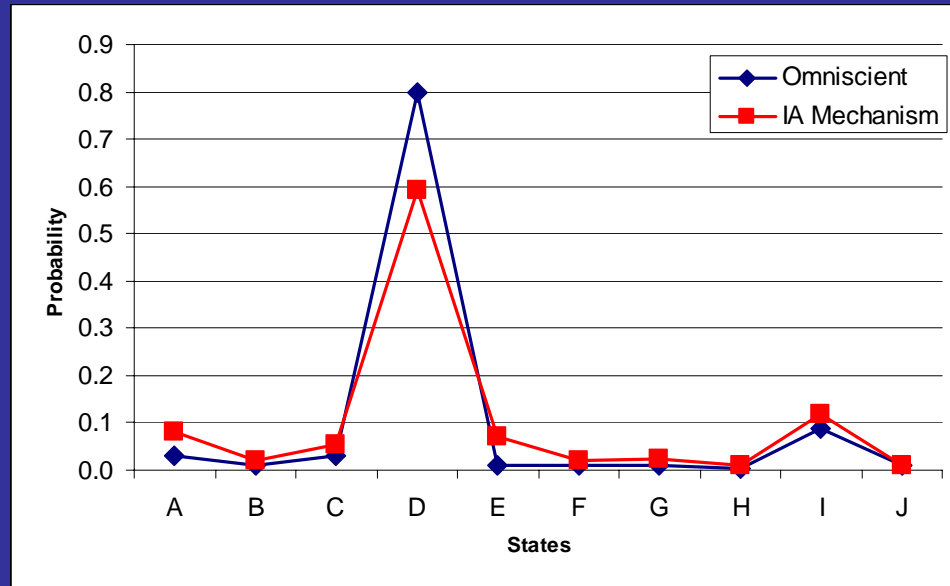


Experiment 4, Period 17  
7 Players Aggregated

# results

## comparison to omniscient probability

Kullback-Leibler = 0.120

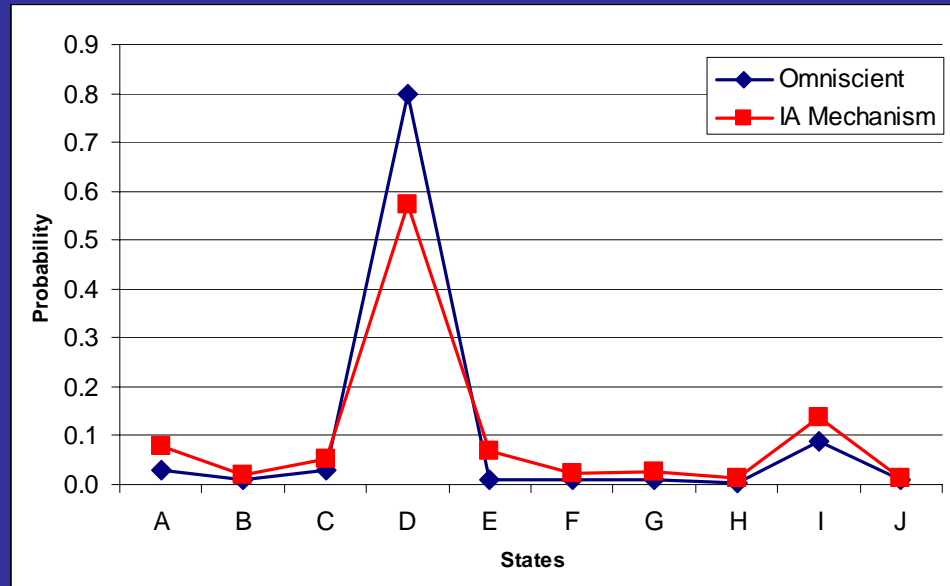


Experiment 4, Period 17  
8 Players Aggregated

# results

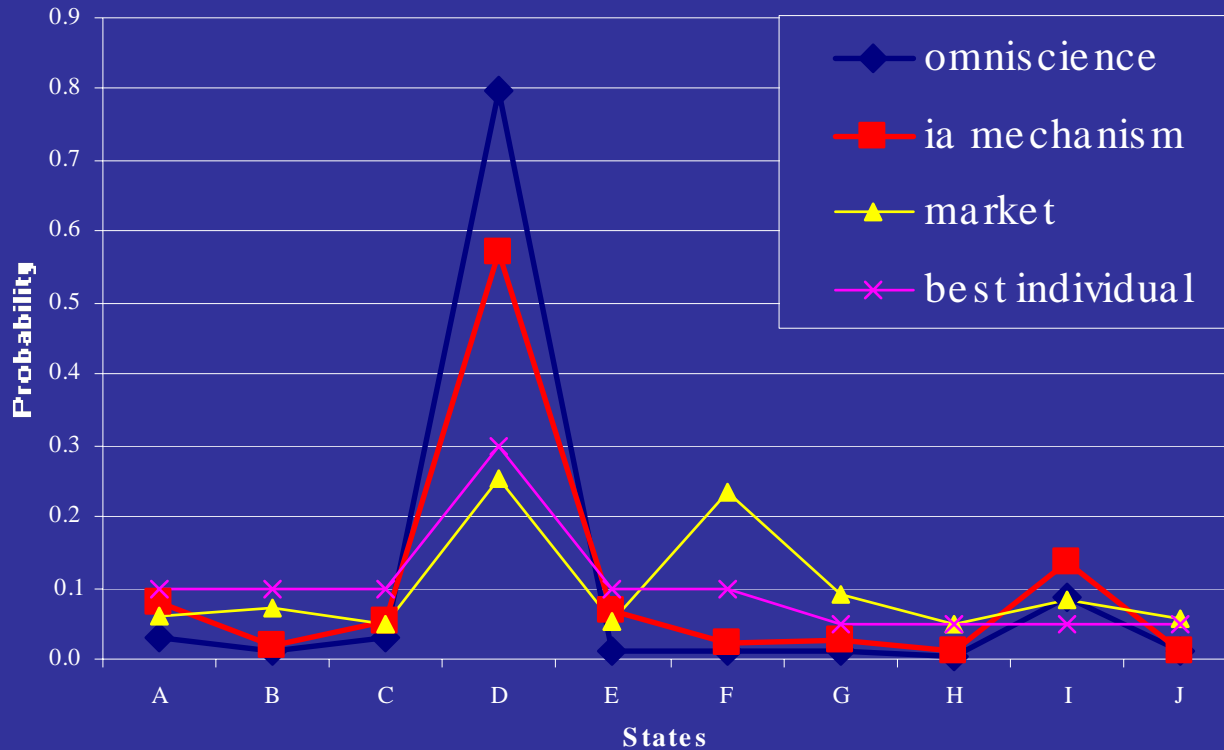
## comparison to omniscient probability

Kullback-Leibler = 0.133



Experiment 4, Period 17  
9 Players Aggregated

# overall performance



better than the best!

# predicting in the real world

(as opposed to the laboratory)

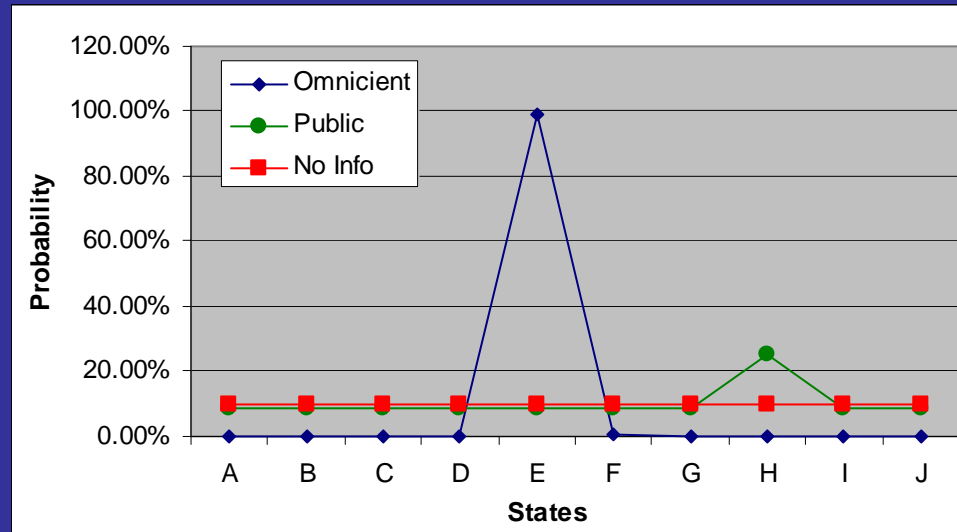
public versus private information

how do we learn which one is which?

and how do eliminate the bias created by

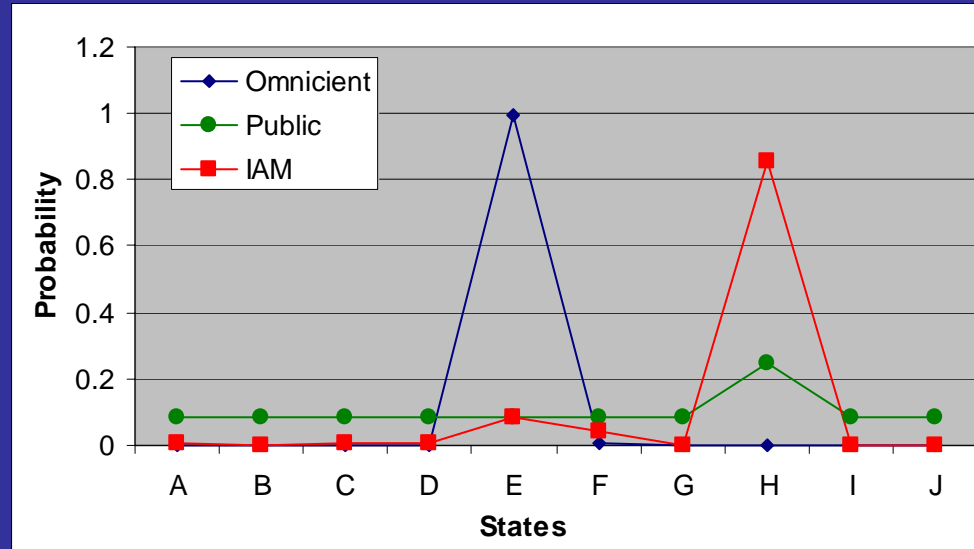
public information?

# public information biases



Public Info Experiment 3, Period 9  
No Information

# public information biases



Public Info Experiment 3, Period 9  
9 Players Aggregated

# a matching game

payoffs structured such that they elicit:

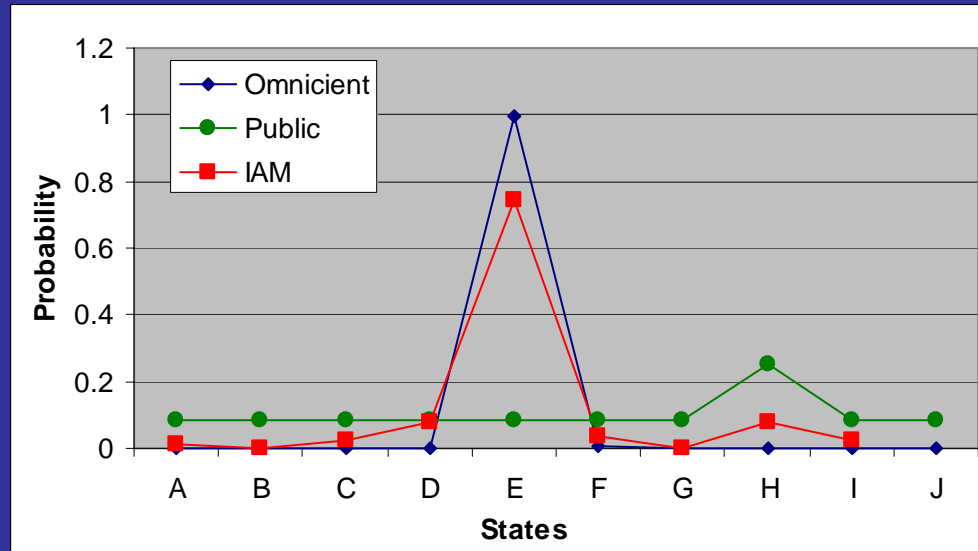
- a) truth revelation – as before
- b) good guesses of what others know

# matching game

		SHE	
		B	O
HE	B	3,1	0,0
	O	0,0	1,3

# correcting for public information

Kullback-Leibler = 0.268



Public Info Experiment 3, Period 9  
10 Players Aggregated

for more details

<http://www.hpl.hp.com/shl>